25 August, 2026

COMPANY ANNOUNCEMENT

Reference: (19/2026)

Approval of Half-Yearly Financial Report

This is a company announcement issued by M&Z plc (C 23061) (the "**Company**") pursuant to Chapter 5 of the Capital Markets Rules issued by the Malta Financial Services Authority, in accordance with the provisions of the Financial Markets Act (Chapter 345 of the Laws of Malta), as may be amended from time to time.

QUOTE

The Board of Directors of the Company has approved the Company's unaudited interim Financial Statements for the six months ended 30 June 2026.

The Interim Financial Statements are attached to this announcement and can also be viewed on the Company's website: https://mz.com.mt/investors/.

The Directors of the Company have also approved the payment of a net interim dividend of €396,000 or €0.009 per ordinary share, payable by the 30 September 2026 to the shareholders of the Company on the Company's share register at the Malta Stock Exchange as at close of business on 31 August 2026.

UNQUOTE

DocuSigned by:

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Tara Cann Navarro
On behalf of Ganado Services Limited
Company Secretary

Address: M&Z p.l.c., MMGH Complex, Industrial Estate, Marsa, MRS 3000, Malta
Telephone: +356 2095 9000. Email: info@mz.com.mt Website: www.mz.com.mt
All correspondence to: P.O. Box 295, Valletta, VLT 1000, Malta

M&Z

CONDENSED INTERIM FINANCIAL STATEMENTS 2026

Directors' report

This half-yearly report comprises the condensed interim financial statements of M&Z p.l.c. (C 23061), hereinafter referred to as the "**Company**", for the six-month period ended 30 June 2026. The underlying accounting policies are the same as those adopted by the Company in its annual report for the financial year ended 31 December 2025. The figures have been extracted from the Company's unaudited accounts for the six months ended 30 June 2026, as approved by the Board of Directors on 25 August 2026 and are in accordance with accounting standards as adopted by the EU for interim financial statements, (International Accounting Standard 34, 'Interim Financial Reporting'). The condensed interim financial statements have not been reviewed or audited.

Principal activities

The principal activity of the Company remains entrenched in the importation and distribution of a vast array of renowned fast-moving consumer goods ("**FMCG**"). The M&Z portfolio is comprised of over 100 brands, across 11 product categories comprising: ambient, chilled, frozen, fresh, ice-cream, baby and kids, home and personal care, wines and spirits, tobacco, pet care and confectionery segments.

Important Events During the Period

During the first six months of the financial year, the Company undertook two significant capital-related actions that impacted its financial position:

- Share Buy-Back Programme: The Company repurchased 750,000 shares of its issued share capital for an aggregate consideration of €440,917. As required by Maltese law, an amount equivalent to the value of the shares repurchased, inclusive of any transaction costs incurred, has been accounted for in a treasury share reserve.

- Redemption of Preference Shares: The Company also redeemed €250,000 of its outstanding preference shares. In accordance with the relevant legal provisions, an amount equal to the nominal value of the redeemed preference shares has been transferred to the capital redemption reserve.

Review of business

In the first six months of 2026, the Company generated revenue of €15,826,651, an increase of 4.8% on the €15,100,190 recorded in the corresponding period of 2025. This growth reflects both the impact of inflationary price movements and the continued resilience of the Company's operations, together with its ability to respond to evolving consumer demand within the FMCG sector.

Gross profit for the period amounted to €3,687,190 (2025: €3,862,286), reflecting tighter margins on customer sales alongside higher supplier costs driven by inflationary pressures. Operating profit decreased to €2,100,411 (2025: €2,520,622), primarily as a result of the lower gross profit, together with higher staff costs and administrative expenses. Wages and salaries also rose over the period, reflecting ongoing wage inflation and upward pressure on labour costs across the sector, while administrative expenses were further affected by the prior period having benefited from extraordinary provision releases. Profit before tax stood at €2,027,496 (2025: €2,388,128) and, after a tax charge of €713,319, the Company reported a net profit of €1,314,177, compared with €1,518,817 in the corresponding period of 2025.

Earnings per share decreased to €0.031 (2025: €0.034), reflecting the lower profit for the period, partly offset by the reduction in the weighted average number of ordinary shares in issue arising from the share buy-back.

The Company continued to operate in a challenging environment marked by inflationary pressures and competitive pricing. Against this backdrop, management remained focused on organic growth, the ongoing development of its brand portfolio and disciplined cost management, which together underpinned the Company's overall financial performance during the period.

Directors' report - continued

Business Outlook

The Company will continue to monitor shifting consumer trends, including heightened price sensitivity and growing demand for value-oriented products. Through active portfolio management, targeted pricing and well-considered promotional initiatives, it aims to maintain a balanced offering across its brand portfolio.

The Company also intends to pursue further growth through the expansion of its supplier network and the selective extension of its brand portfolio, including, where appropriate, by way of mergers and acquisitions. This strategy is expected to facilitate entry into new product segments, enhance diversification and strengthen the Company's competitive position.

While external challenges, including supply chain disruptions, inflationary pressures and competitive market conditions are expected to persist through the remainder of the year, the Board believes that the Company's established market position, diversified brand portfolio and continued focus on operational efficiency provide a sound basis for navigating these conditions.

Risks and uncertainties

Trade credit exposure risk

The Company faces trade credit risk due to the advantageous payment terms extended to its customers. Future disruptions in financial markets or stricter credit conditions could negatively impact the liquidity and profitability of certain customers, raising the chances of non-payment and non-performance. A substantial deterioration in a customer's financial situation may compel the Company to take on greater credit risk and could hinder its ability to collect outstanding receivables.

Labour market conditions

The acute shortage of human resources has led to significant wage inflation and difficulty in meeting demand. The Company is also experiencing challenges due to the tight labour market conditions that are weighing on the sector, particularly in the distribution sector.

Hard discounters

The Company continues to face competition from foreign and local hard discounters, which import and sell their own products. These competitors offer diversified product ranges, lower prices and improved shopping experience, appealing to increasingly price-sensitive shoppers.

Inflation and Margin Pressure

The Company is exposed to inflationary pressures in product purchase prices from suppliers, as well as freight, logistics, energy and labour costs. While competitive market conditions may limit the ability to fully pass on these increases, the Company actively manages pricing, supplier relationships, and cost efficiencies to mitigate the impact. Sustained cost inflation may nevertheless adversely affect margins.

Consumer Demand and Downtrading Risk

Cost-of-living pressures may lead consumers to shift towards lower-priced or private label alternatives. This may affect demand for certain brands within the Company's portfolio, impacting sales volumes, product mix and margins.

Tourism

Notwithstanding the recent increase in inbound tourism, the current international geo-political climate may still affect inbound tourism. This, in turn may have a bearing on the demand for some of the Company's product categories, such as ice-creams, wines and spirits.

Directors' report - continued

Risks and uncertainties - continued

Supply chain disruptions

Global supply chain issues can affect the availability of products. Disruptions in transportation, manufacturing delays, or geopolitical events can lead to shortages and impact the timely delivery of goods. These disruptions can significantly affect the Company's performance, leading to potential revenue losses.

Cybersecurity threats

The Company's reliance on digital systems exposes it to potential cyber-attacks. These threats can compromise sensitive consumer information and disrupt production and distribution channels, leading to operational inefficiencies and revenue losses.

Geopolitical and Macroeconomic Environment

The Company is exposed to geopolitical and macroeconomic risks, particularly arising from ongoing conflicts in the Middle East. These may lead to supply chain disruptions, increased input costs, and inflationary pressures, which could adversely impact operations, margins, and financial performance.

Results and dividends

The condensed interim statement of comprehensive income is set out on page 6.

The Directors are approving the payment of a net interim dividend of €396,000 equivalent to €0.009 per ordinary share.

Directors

The Directors of the Company who held office during the period were:

Mr. Charles J. Farrugia
Dr. Emma Pullicino
Mrs. Erika Pace Bonello
Mrs. Frances Fenech
Mrs. Greta Camilleri Avallone
Mr. Kevin Rapinett
Mr. Matthew A. Camilleri
Mr. Paul S. Camilleri
Mr. Thomas Agius Vadala

The Company's Articles of Association do not require any directors to retire.

Directors' report - continued

Directors' statement pursuant to Capital Markets Rule 5.75.3

We hereby confirm that to the best of our knowledge:

1. the condensed half-yearly report gives a true and fair view of the financial position of the Company as at 30 June 2026, and of its financial performance and its cash flows for the period then ended in accordance with International Financial Reporting Standards as adopted by the EU applicable to Interim Financial Reporting (International Accounting Standard 34, 'Interim Financial Reporting').

2. the interim directors' report includes a fair review of the information required in terms of Capital Markets Rules 5.81 to 5.84.

Charles J. Farrugia
Chairman

Greta Camilleri Avallone
Director

25 August 2026

Registered office:
MMGH Complex,
Industrial Estate,
Marsa MRS 3000
Malta

Condensed interim statement of financial position

	As at 30 June 2026 € (unaudited)	As at 31 December 2025 € (audited)
ASSETS		
Total non-current assets	**2,784,400**	3,025,126
Total current assets	**15,434,106**	15,472,558
Total assets	**18,218,506**	18,497,684
EQUITY AND LIABILITIES		
Total equity	**10,481,640**	10,321,180
LIABILITIES		
Total non-current liabilities	**573,765**	992,777
Total current liabilities	**7,163,101**	7,183,727
Total liabilities	**7,736,866**	8,176,504
Total equity and liabilities	**18,218,506**	18,497,684

The notes on pages 9 to 10 are an integral part of these condensed interim financial statements.

The condensed interim financial statements on pages 5 to 10 were authorised for issue by the board on 25 August 2026 and were signed on its behalf by:

Charles J. Farrugia
Chairman

Greta Camilleri Avallone
Director

Condensed interim statement of comprehensive income

	Period from 1 January to 30 June	
	2026	2025
	€	€
	(unaudited)	(unaudited)
Revenue	**15,826,651**	15,100,190
Cost of sales	**(12,139,461)**	(11,237,904)
Gross profit	**3,687,190**	3,862,286
Administrative expenses	**(1,586,779)**	(1,341,664)
Operating profit	**2,100,411**	2,520,622
Finance costs	**(72,915)**	(132,494)
Profit before tax	**2,027,496**	2,388,128
Tax expense	**(713,319)**	(869,311)
Profit for the period – total comprehensive income	**1,314,177**	1,518,817
Earnings per share for the period attributable to shareholders	**0.031**	0.034

The notes on pages 9 to 10 are an integral part of these condensed interim financial statements.

Condensed interim statements of changes in equity

	Ordinary share capital €	Capital redemption reserve €	Treasury share reserve €	Retained earnings €	Total €
Balance at 1 January 2025	5,500,000	250,000	(303,000)	3,135,592	8,582,592
Profit for the period - total comprehensive income	-	-	-	1,518,817	1,518,817
Transactions with owners:					
Share buy-back	-	-	(141,001)	-	(141,001)
Dividends	-	-	-	(712,800)	(712,800)
Redemption of preference shares	-	250,000	-	(250,000)	-
Total transactions with owners	-	250,000	(141,001)	(962,800)	(853,801)
Balance at 30 June 2025	**5,500,000**	**500,000**	**(444,001)**	**3,691,609**	**9,247,608**
Balance at 1 January 2026	5,500,000	750,000	(444,001)	4,515,181	10,321,180
Profit for the period - total comprehensive income	-	-	-	1,314,177	1,314,177
Transactions with owners:					
Share buy-back	-	-	(440,917)	-	(440,917)
Dividends	-	-	-	(712,800)	(712,800)
Redemption of preference shares	-	250,000	-	(250,000)	-
Total transactions with owners	-	250,000	(440,917)	(962,800)	(1,153,717)
Balance at 30 June 2026	**5,500,000**	**1,000,000**	**(884,918)**	**4,866,558**	**10,481,640**

The notes on pages 9 to 10 are an integral part of these condensed interim financial statements.

Condensed interim statement of cash flows

	Period from 1 January to 30 June	
	2026	2025
	€	€
	(unaudited)	(unaudited)
Net cash generated from operating activities	**2,187,819**	1,600,894
Net cash used in investing activities	**(5,776)**	(111,288)
Net cash used in financing activities	**(1,583,135)**	(1,182,850)
Net movement in cash and cash equivalents	**598,908**	306,756
Cash and cash equivalents at beginning of period	**(2,290,464)**	(1,059,216)
Cash and cash equivalents at end of period	**(1,691,556)**	(752,460)

The notes on pages 9 to 10 are an integral part of these condensed interim financial statements.

Notes to the condensed interim financial statements

1. General information

The Company is a public limited liability company domiciled and incorporated in Malta.

The financial statements for the year ended 31 December 2025 can be accessed from the Company's website at the following link: https://mz.com.mt/investors/ and are also available upon request from the Company's registered office at MMGH Complex, Industrial Estate, Marsa MRS 3000, Malta.

This condensed unaudited and un-reviewed interim financial information was approved for issue by the Board of Directors on 25 August 2026.

2. Basis of preparation

The condensed interim financial information for the six-month period ended 30 June 2026 has been prepared in accordance with International Financial Reporting Standards as adopted by the EU applicable to interim financial reporting (International Accounting Standard 34, 'Interim Financial Reporting'). The condensed interim financial information should be read in conjunction with the audited financial statements for the year ended 31 December 2025, which have been prepared in accordance with IFRSs as adopted by the EU.

3. Summary of significant accounting policies

The accounting policies applied in the preparation of the condensed interim financial information are the same as those applied in the financial statements for the year ended 31 December 2025.

4. Financial risk management

The Company's financial risk management objectives and policies are consistent with those disclosed in the financial statements for the year ended 31 December 2025.

5. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances. In the opinion of the Directors, the accounting estimates and judgements made in the course of preparing these financial statements are not difficult, subjective or complex to a degree which would warrant their description as critical in terms of the requirements of IAS 1.

6. Intangible assets

	€
As at 1 January 2026	1,037,529
Amortisation	(64,900)
As at 30 June 2026	**972,629**

Intangible assets include also goodwill related to the Company's acquisition of various brand representations from third parties. The recoverable amount is reassessed annually based on estimates of expected future cash flows as identified from a business plan approved by management. On the basis of the latest business plan and current market data available to the board, no impairment charge was recognised during the period.

Notes to the condensed interim financial statements - continued

7. Property, plant and equipment

The Company holds various property, plant and equipment to support its business operations. The movement in property, plant and equipment during the period relates to:

	€
As at 1 January 2026	755,797
Additions	30,076
Disposals	(58,191)
Depreciation	(134,354)
Depreciation released on disposal	58,191
As at 30 June 2026	**651,519**

8. Inventories

Inventory write-downs during the period amounted to €72,036 (2025: €42,720).

9. Related parties

The Company forms part of the M&Z Group, having M&Z Group Limited (C 9208) as its parent. M&Z Group Limited and its subsidiaries are considered by the Directors to be related parties of the Company. Due to common shareholding, PSC Limited (C 5617) and its subsidiary are also considered to be related parties of the Company.

The principal transactions carried out by the Company with related parties during the six-month period ended 30 June 2026 are:

	Period from 1 January to 30 June	
	2026	2025
	€	€
Purchases and services:		
- Other related parties	**12,000**	12,000
Dividends paid to shareholders	**516,366**	514,995

Director's emoluments for the period amounted to €324,228 (2025: €305,602).

M&Z

mz.com.mt

M&Z p.l.c., MMGH Complex, Industrial Estate, Marsa, MRS 3000, Malta
Company Registration Number: C 23061